



UPSC

2008 - MAINS - PAPER - I

PUBLIC ADMINISTRATION

INSTRUCTIONS

For each paper: Time Allowed : Three Hours Maximum Marks : 250

There are EIGHT questions divided in two Sections and printed both in HINDI and in ENGLISH.

Candidate has to attempt FIVE questions in all.

Question Nos. 1 and 5 are compulsory and out of the remaining, THREE are to be attempted choosing at least ONE question from each Section.

The number of marks carried by a question/part is indicated against it.

Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.

Word limit in questions, wherever specified, should be adhered to.

Attempts of questions shall be counted in chronological order. Unless struck off, attempt of a question shall be counted even if attempted partly. Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.



SECTION-A

1. Comments on any THREE of the following statements in not more than 200 words each: 20×3=60
 - a) calling woodrow wilson, the father of public administration is doing injustice to equally or even more eminent contributions made prior to him. comment.
 - b) leaders do the right things, manager do them rightly. (bennis). comment.
 - c) mary parker follett was far ahead of her times. discuss.
 - d) instruments of public accountability can be truly effective only if the people & their associations, backed by a responsible media, are assertively pro-active. comment.
2. In the last two decades, almost all countries of the world have experienced transformations in their administrative systems. explain this phenomenon with examples from the developed & the developing nations in the context of new public management movement. 60mks
3. examine the respective roles of facts & values in the decision-making process. is it possible to make value-free decisions in government system? how can government decisions be made more rational? 60mks



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4. To claim that a company / a corporation form is always more effective than a departmental form of organisation is an outdated view. the real test of a sound structure is its capacity to balance decisional autonomy & operational flexibility with optimal accountability. critically examine this statement. 60mks

Section B

5. answer any 3 of following.

a) Laxity in monitoring & evaluation can render even the best policies infructuous. discuss.

b) E-governance has the potentially to emerge as the most effective instrument of efficiency, transparency & accountability. comment.

c) Truly comparative administration studies are empirical, nomothetic & ecological. (riggs) in this perspective, examine the current status of comparative public administration.

d) Training has proved its incapacity to change the attitudes, behaviour & values of civil servants. do you agree with this statement?

6. To talk of administrative modernization & still continue with the conventional practice of personnel administration is a gross incongruity. offer suggestions to initiate radical reforms in human resource management of public administrative systems. 60 mks

7. Good economics & bad politics cannot coexist in a sound budgetary process. discuss this statement in the context of the developmental challenges in countries experiencing competitive politics. 60 mks

8. In certain discourses, there is a reflected basic distrust against bureaucracy as an instrument of development. do you think bureaucracy is more appropriate for regulatory administration than for development administration? in the changing profile of development administration in a liberalizing environment , what role of bureaucracy can be envisaged?