



# UPSC

2001 - MAINS - PAPER - I

## PUBLIC ADMINISTRATION

### INSTRUCTIONS

For each paper: Time Allowed : Three Hours Maximum Marks : 250

There are EIGHT questions divided in two Sections and printed both in HINDI and in ENGLISH.

Candidate has to attempt FIVE questions in all.

Question Nos. 1 and 5 are compulsory and out of the remaining, THREE are to be attempted choosing at least ONE question from each Section.

The number of marks carried by a question/part is indicated against it.

Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.

Word limit in questions, wherever specified, should be adhered to.

Attempts of questions shall be counted in chronological order. Unless struck off, attempt of a question shall be counted even if attempted partly. Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.



### SECTION-A

1. Comments on any THREE of the following statements in not more than 200 words each: 20×3=60
  - (a) "Administrative efficiency is enhanced by keeping at a minimum the number of organizational levels through which a matter must pass before it is acted upon." - (Herbert A. Simon) 20
  - (b) "A science of administration would be a body of formal statements describing invariant relationships between measurable objects, units, or elements. Unquestionably, administrative research has produced definite precepts and hypotheses that are applicable to concrete situations." - (Fritz Morstein Marx) 20
  - (c) ... "a more thorough consideration leads to the understanding that communication, authority, specialisation and purpose are all aspects comprehended in coordination." - (Chester I. Barnard) 20
  - (d) "Political environment conditions administrative system." - (F. W Riggs) 20
2. "... The paradigms of public administration may be understood in terms of locus and focus." - Golembiewski In the light of the above statement describe the "five-paradigms" of Nicholas Henry about the evolution of the discipline of public administration. 60
3. "Information constitutes the life-blood of the functioning of organization." In the light of this statement, explain the utility and importance of communication in decision-making. 60



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4. What opportunities are available to All India Services and state services in career development ? Do you agree that days of generalists in modern administrative state are numbered ? 60

### SECTION `B'

5. Write short notes on any three of the following in not more than 200 words each :
- (a) Budget as an instrument of socio-economic transformation. 20
- (b) Judicial control over administration in India and concept of judicial activism. 20
- (c) Effectiveness and utility of Central and State Administrative Tribunals. 20
- (d) Work study and work-measurement in Indian Administration. 20
6. Give reasons for the failure of Government of India to introduce the performance programme budgetary technique in Union Ministries. What type of budgetary system is being currently practised in India and why ? 60
7. "The weakest aspect of Indian Administrative System is utter disregard of accountability." Examine the current mechanism for enforcing accountability. What steps are necessary to make it more effective ? 60
8. Critically examine the approach and methodology adopted by Fred W. Riggs in his study of prismatic and sala societies. What is valid-content of Raj Krishna's criticism of refraction ? 60

